

Work Planning and Control Standard

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Revision History

Rev	Date	Section	Paragraph	Summary of Change	Authorized by
01	12/6/2021	NA	NA	Initial Release	CCR 517

1.0 Purpose

This Standard ensures that safety management systems described herein shall be used to systematically integrate safety into management and work practices while protecting personnel, the public and the environment at Sanford Underground Research Facility (SURF). Worker safety is paramount.

2.0 Scope

All work is subject to planning and control at SURF. This Standard applies to all South Dakota Science and Technology Authority (SDSTA) employees, users, contractors, and visitors when conducting nonadministrative work on SURF property.

3.0 Definitions

Hazard - Condition, event or circumstance that could lead to or contribute to an unplanned or undesirable event.

Hazard Analysis (HA) – A process used to assess risk associated with work activities.

- Low Risk HA (LRA) An informal HA that is either verbal or documented.
- High Risk HA (HRA) A formal HA that is documented on a Job Hazard Analysis (JHA), or for routine/repetitive work, is documented on a Standard Operating Procedure (SOP).

Hierarchy of Controls – A means of determining how to implement feasible and effective control solutions.

Job Hazard Analysis (JHA) – Formal or informal documented process that focuses on a specific task and describes the standardized method to safely perform it. Typically, a JHA is developed for a single use task.

Job Site Walk Down – A component of a HA, used to evaluate the job site, to identify hazards, controls, and operational considerations.

Post-Job Review – A review of the work that has been performed that identifies improvements or conditions that should be recorded for future job planning efforts.

Pre-Job Briefing – Dialogue between those involved in the work which describes the scope of work, procedural steps, roles and responsibilities, and hazards and controls. i.e., Toolbox Talk, Pre-Shift meeting.

Pre-Use Inspection – An inspection required before the use of any equipment to ensure it is safe to operate.

Risk - Potential to cause harm or damage to a person, property, or the environment.

- Low Risk: General tasks performed on a normal daily basis
- High Risk: Tasks with an elevated potential to cause harm

Risk Assessment – An overall process of hazard identification, risk analysis and risk evaluation. **Standard Operating Procedure (SOP)** – Formal documented process that focuses on a specific task and describes the standardized method to safely perform it. Used for routine/repetitive work that focuses on the sequential steps of the task, the associated hazards, and their identified control.

Subject Matter Expert – Someone who, by their experience level, education, training, or background, are uniquely qualified to assess specific hazards and controls.

Workplace Inspection – An examination, required once per shift, of the working place that is completed by a competent person to evaluate conditions that may adversely affect safety and health.

Work Planning and Controls (WPC) – The use of a formal, documented process for identifying and mitigating risks when planning, authorizing, releasing, and performing work.

4.0 Responsibilities

- **4.1.** SURF Laboratory Director
 - **4.1.1.** Ensures accountability of the requirements of this document with direct reports.
- **4.2.** Environment, Safety and Health Department
 - **4.2.1.** Provides support in preparation of WPC documents.
 - **4.2.2.** Reviews WPC documents.
 - **4.2.3.** Develops and provides WPC training.
 - **4.2.4.** Maintains training documentation as required per this Standard.
 - **4.2.5.** Reviews and approves equivalent non-controlled WPC documents.
- **4.3.** QA/QC Department
 - **4.3.1.** Ensures appropriate approved WPC documents are submitted to the appropriate owning Director.
- **4.4.** SDSTA Department Directors
 - **4.4.1.** Ensures that direct reports are trained to perform the assigned work.
 - **4.4.2.** Ensures accountability of the requirements of this document with direct reports.
 - **4.4.3.** Follows QA-QC-(1000-S)-176565 Document Change Control Standard.
 - **4.4.4.** Identifies work activities that require WPC documents.
 - **4.4.5.** Seeks advice from the ESH Department, as appropriate.
 - **4.4.6.** Ensure any new or revised JHAs/SOPs are submitted to the ESH Department for review.
 - **4.4.7.** Provide a list of users to ESH that will use each SOP for training purposes.
- **4.5.** Project Managers
 - **4.5.1.** Ensures accountability of the requirements of this document with contractors/subcontractors.
 - **4.5.2.** Ensure that contractors/subcontractors are trained to perform the assigned work, including all equipment and tools, and in the use of WPC.
 - **4.5.3.** Follow the Document Change Control Standard.
 - **4.5.4.** Identify work activities that require WPC documents.
 - **4.5.5.** Seek advice from the ESH Department, as appropriate.
- **4.6.** Supervisor
 - **4.6.1.** Ensure that direct reports are trained to perform the assigned work, including all equipment and tools, and in the use of WPC.

- **4.6.2.** Follow the Document Change Control Standard.
- **4.6.3.** Identify work activities that require WPC documents.
- **4.6.4.** Ensures accountability of the requirements of this document with direct reports.
- **4.6.5.** Seek advice from the ESH Department, as appropriate.
- **4.7.** Workers and Users
 - **4.7.1.** Participate in development of the WPC documents.
 - **4.7.2.** Review and sign WPC documents prior to start of work.
 - **4.7.3.** Complete pre-shift/pre-use inspections as required.
 - **4.7.4.** Participate in a pre-job briefing with co-workers who share in the work performance before work begins.
 - **4.7.5.** Perform work in accordance with the WPC documents.
 - **4.7.6.** Contact your supervisor or ESH Department with any questions on the WPC documents.
 - **4.7.7.** Ensure training on applicable equipment and tools is complete and current prior to performing work.

5.0 Instructions

Employees have the right and responsibility not to perform tasks or activities they feel pose undue risk to themselves, co-workers, or the environment. Stop work actions take precedence over all other priorities and procedures. Reference ESH-(2000-S)- 202124 Stop Work Standard. The Work Planning and Control process involves a Hazard Analysis as described in this section.

- 5.1. Hazard Analysis Process ESH-(2000-FD)-185209 Hazard Analysis Process Flow Diagram
 - **5.1.1.** Jobsite Walk Down
 - An evaluation of the jobsite shall be conducted from where it can be safely accessed. This evaluation shall be conducted prior to developing the hazard analysis to ensure all hazards are identified and addressed.
 - 5.1.2. Assess Risk
 - Risk Level
 - o The supervisor and their personnel perform an assessment of the risks in accordance with ESH-(2000-A)-185210 Guidelines for Formal Hazard Analysis.
 - o Refer to the ESH-(2000-A)-202121 Risk Matrix for JHAs and SOPs to determine the level of risk.
 - o If the task involves two or more of the low-risk general hazards; or one or more highrisk hazards in the Guidelines for Formal Hazard Analysis, a written JHA/SOP shall be completed.
 - o If the task is outside the normal duties and responsibilities for your group and involves one or more hazards from the Guidelines for Formal Hazard Analysis, a written JHA/SOP shall be completed.
 - o The Hierarchy of Controls shall be utilized to maximize the effectiveness of mitigation measures.
 - Hierarchy of Controls
 - ♦ Controlling exposures to occupational hazards is the fundamental method of protecting workers. Following this hierarchy normally leads to the implementation of inherently safer systems, where the risk of illness or injury has been substantially reduced.

- ♦ For eliminating hazards and reducing risks, SDSTA follows and requires contractors and subcontractors to follow the hierarchy of controls as identified within:
 - ✤ Elimination
 - Substitution
 - Engineering controls
 - ✤ Administrative controls (e.g., Training)
 - Use of Personal Protective Equipment (PPE)

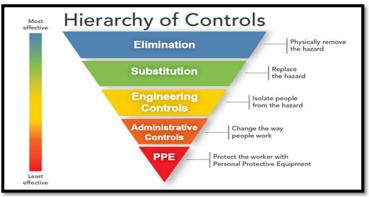


Figure 1: Hierarchy of Controls

5.1.3. JHA/SOP

- ESH-(2000-F)-198730 Job Hazard Analysis Form
- IMSM-(T-752-011)-198725 SDSTA Standard Operation Process Template
- Provide detailed scope of work, including how the person/team intends to complete the work.
- Perform a walk down or inspection of the work area and equipment while planning the work.
- Complete the work planning sections and identify materials and equipment to be used.
- Identify hazards with Subject Matter Expert involvement.
- Identify work requirements, controls, procedures, instructions, permits as required and personal protective equipment necessary to perform the work safely.
- The level of detail in the JHA/SOP should be appropriate for the complexity of the work and the hazards involved.
- The supervisor will review the JHA/SOP for completeness and determine whether the hazards for the work have been adequately addressed. Permits, Safety Data Sheets (SDS), build plans, engineering notes and other supporting documents must be available at the work site and may be attached to the JHA/SOP.
- Obtain approvals and concurrences from appropriate personnel.
- External JHA/SOP or Toolbox Talk formats from non-SDSTA organizations are allowed, provided the above elements are sufficiently addressed and acceptable to SURF.
 - Approved external WPC documents are not subject to the Document Change Control Standard.
- If a written JHA or SOP exists, it must be reviewed and revised as appropriate for current jobsite conditions and to incorporate previous work experiences and lessons learned prior to the commencement of work.
- **5.1.4.** Pre-Job Briefing
 - In all cases, a pre-job briefing is required.

- The individuals performing the job shall discuss the work plan to ensure everyone is aware of how the job will proceed including the hazards, training and equipment involved. This requires a review of the SOP/JHA and any other documents specific to the work.
 - o For low-risk tasks not requiring a written JHA/SOP, the pre-job briefing may be a verbal exchange or documented on the LRA.
 - For high-risk tasks that require a written JHA/SOP, an ESH-(2000-F)-202122
 Toolbox Talk or an equivalent formal pre-job briefing, is required at the beginning of shift.
 - Applicable JHA/SOP shall be referenced on the Toolbox Talk Form for the work being performed.
 - All who participate in the pre-job briefing will document the review by signing the Toolbox Talk Form. This will release the work to be performed.
- 5.1.5. Begin Work
 - The SOP/JHA shall be readily available in the work area to those performing the work.
 - Anyone entering the worksite must be informed of the hazards prior to entering the work area.
 - Complete pre-shift/pre-use inspections as required.
 - Work activity shall stop immediately if:
 - There is a change in the work scope.
 - o Work conditions change.
 - o New hazards are identified.
 - o The controls prove inadequate or ineffective.
 - If any of the above occur, changes or potential hazards shall be reviewed with affected personnel.
 - o If a revision or modification occurs, follow:
 - ESH-(2000-WI)-202127 Creating-Revising Job Hazard Analysis
 - ESH-(2000-WI)-202128 Creating-Revising Standard Operating Process
 - Emergency situations requiring immediate deviations from a JHA/SOP still require a hazard analysis before work is performed. Though that analysis may be verbal, the principle is to keep all participants aware of the situation and to provide a reasoned collaborative approach. When the situation is no longer emergent, the analysis will be documented.
- **5.1.6.** End of Work
 - Work area shall be secured and free of hazards.
 - Work planning documents (e.g. permits, SOPs and JHAs) shall be maintained in accordance with IMSM-(P750)-173263 Control of Documented Information.
- 5.1.7. Post-Job Review
 - Evaluate all lessons learned, including positive lessons learned, and incorporate into future work activities or WPC documents as appropriate.
- **5.2.** WPC Record Retention
 - **5.2.1.** JHA/SOP records will be retained and controlled by appropriate departments.
 - **5.2.2.** Records will be maintained in accordance with the Control of Documented Information and will be made available to anyone who requests them.
 - **5.2.3.** Training records for SOPs will be retained within the Learning Management System. The acknowledgement of training for JHAs is indicated by signing the signature page.

6.0 Documented Information/Related Document

- 6.1.1. IMSM-(T-752-011)-198725 SDSTA Standard Operation Process Template
- 6.1.2. ESH-(2000-S)- 202124 Stop Work Standard
- 6.1.3. ESH-(2000-WI)-202127 Creating-Revising Job Hazard Analysis
- 6.1.4. ESH-(2000-WI)-178955 Standard Operating Process Work Instruction
- 6.1.5. ESH-(2000-WI)-202126 Completing Toolbox Talk
- 6.1.6. ESH-(2000-F)-198730 Job Hazard Analysis Form
- **6.1.7.** ESH-(2000-F)-202122 Toolbox Talk Form
- 6.1.8. ESH-(2000-FD)-185209 Hazard Analysis Process Flow Diagram
- 6.1.9. ESH-(2000-A)-185210 Guidelines for Formal Hazard Analysis
- 6.1.10. ESH-(2000-A)-202121 Risk Matrix for JHAs and SOPs